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Activities planned for Month of Military Child

U.S. Army Garrisons Stuttgart and Garmisch have a number of familyfriendly events planned for April's Month of the Military Child observances.



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Garmisch offers wealth of opportunities

From weekend excursions with the Pete Burke Community Center to places like Munich and Augsburg to end of the ski season parties Garmisch truly entices.



Producing leaders like creating diamonds: Energy, enthusiasm essential elements

By Lt. Col. Gary Wiley Jr. Commentary

while back, I read an article in a management journal that compared the process of producing qual ity diamonds to producing a good manager.

In the diamond mining business, it takes more than 250 tons of rock to produce a one-carat diamond.

In many ways, this process mirrors how we develop new leaders, and it reminded me of the challenges we encounter as we develop our people and organizations.

In the diamond business, there are tasks that need to occur before the mining of diamonds.

One such task is shoveling. Shoveling of rock is an arduous task that can require mining as deep as 75 miles into the Earth's crust.

And, this is just the beginning of the process! Similarly, the hard work and effort of initial military training is the beginning process of building the foundation of a disciplined, dedicated service member who is ready to serve.

The Four Cs of Leadership

The value of a diamond is characterized by the four Cs: clarity, cut, carat and color.

The value of a leader is exemplified the same way.

The **clarity** of a diamond is an indication of a diamond's purity. The value of a leader depends on the clarity of vision. A vision is a desired future state. After all, as the saying goes, "How can you begin a journey without knowing where you are going?" Additionally, a leader's vision provides direction and purpose to followers.

The **cut** of a diamond is the craftsmanship applied in cutting the facets of the stone. The leader's cut is the ability to shape all facets of the team.

A strong leader values the differences people bring to the organization. The leader leverages diverse backgrounds and experiences that bring out the best in people.

Any process that produces an exceptional product takes a commitment to excellence. Developing leaders is no different. Supervisors need to make a singular commitment to this task and approach it with energy and enthusiasm.

The number of carats constitutes a diamond's size and is measured in carat weight. The leader's carat weight is the amount of influence he or she leverages to direct followers to accomplish the mission.

The more carat weight a leader possesses, the more credibility and respect a leader earns from followers.

The **color** of a diamond is the natural body color visible in a diamond. The closer the diamond is to being colorless the more valuable, beautiful, and shiny it is.

A leader must be visible but must develop and nurture the natural talents of team members. A valuable leader allows followers to shine and gives credit where credit is due.

Perhaps General George C. Marshall said it best, "There is no limit to the good you can do if you don't care who gets

A commitment to excellence

Any process that produces an exceptional product takes a commitment to excellence. A flawless diamond is unique and special but something that holds tremendous value. Developing leaders is no different.

Supervisors need to make a singular commitment to this task and approach it with energy and enthusiasm.

Month of the Military Child

Helping to develop (& honor) tomorrow's leaders today

U.S. Army Garrisons Stuttgart & Garmisch have a number of events, actitivities and other opportunities planned for this April's observance of the annual Month of the Military Child.

For more about area efforts to help develop and honor tomorrow's leaders today, see page 10.

It is incumbent to today's leaders to instill pertinent lessons and values in order to cultivate today's service members into tomorrow's exceptional leaders.

Wiley is commander of the 386th Expeditionary Maintenance Squadron.

This commentary originally appeared online on the Air Force News Web site (www.af.mil/news).

Col. Kenneth G. Juergens U.S. Army Garrison Stuttgart Commander

Public Affairs Officer

Larry Reilly lawrence.reilly@us.army.mil

Editor

Assistant Editor

Hugh C. McBride

hugh.mcbride@us.army.mil

Brandon Beach brandon.a.beach@us.army.mil

Reporter Tom Arnholt

thomas.arnholt@eur.army.mil

Contact Information

Office Location: Building 3307-W, Kelley Barracks U.S. Army Address: Unit 30401, APO AE 09107 German Address: Gebäude 3307-W, Kelley Barracks, Plieningerstrasse, 70567 Stuttgart

Telephone: 421-2046/civ. 0711-729-2046 Fax: 421-2570/civ. 0711-729-2570

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www.stuttgart.army.mil

Opportunities: Create, don't wait

By Capt. Ashok Kapadia

36th Electronic Warfare Squadron

fter 10 years of waiting, it was my dream come true when I received a visa letter from the U.S. Consulate.

I still remember the moment, viewing the Statue of Liberty over the New York City skyline when my plane was about to touch down in the "land of opportunity."

I emigrated from India along with my parents and brother in 1990. I started working two jobs, seven days a week, to support myself and my parents. I worked as a cashier during the day and in a factory at night.

I commuted by bicycle, 40 minutes each way.

My ambition was to be educated and have a challeng-

My bachelor of commerce degree in accounting and auditing from India didn't equate to an equivalent bach elor's degree here due to the differences in educational system and course requirements, so I started taking courses at the local community college while working.

However, my brother who was helping with my tuition at the time, got laid-off and I had to quit school.

By now I realized that you don't always get what you wish for, but I kept up my positive energy.

I enlisted in the Air Force in 1993.

My income as an NCO allowed me to go back to school part-time to complete undergraduate courses.

With great determination to earn my bachelor's degree and with the financial support of the Montgomery GI bill, I decided to attend school full-time in 1997 while serving with the Air National Guard.

I believe it's never too late in your life to be something, if you have true desire and determination.

> In 2000, I graduated with a bachelor of science degree in electrical engineering. I'm grateful to my parents and aunt who made it possible for me to come to this country.

> I'm equally thankful to the Air Force for allowing me to take advantage of the GI bill that financed my education.

> In 2001, I received my commission as an Air Force officer. I'm now an engineer, a student pilot and a linguist for an international affairs program.

> I believe it's never too late in your life to be something, if you have true desire and determination.

> I've been tremendously blessed in my personal and professional life and I owe a great deal to those Air Force leaders, mentors, and peers who helped me.

> The men and women of the armed forces represent the very best of American values: integrity, compassion, commitment and selflessness.

> It has been a constant privilege to serve beside them everyday. After meeting many at leadership and other military education schools, and at bases and deployed locations around the world, I am fully confident that America's future is in good hands.

> Kapadia is with the 36th Electronic Warfare Squadron. This commentary originally appeared online on the Air Force News Web site (www.af.mil/news).

-U.S. Africa Command-

Stuttgart-based transition team working to establish DoD's newest unified combatant command

By Hugh C. McBride

transition team based in Stuttgart is working to establish the Department of Defense's newest unified combatant command, the headquarters of which will be temporarily located on Kelley Barracks

The U.S. Africa Command Transition Team, which now consists of about 60 personnel, is charged with developing a



Moeller

command that will eventually assume responsibility for the U.S. military's efforts throughout the entire continent of Africa, with the exception of Egypt.

Rear Admiral Robert Moeller, who is leading the AFRICOM Transition Team, said the command's mission will include humanitarian assistance, disaster relief, crisis response, regional security and antiterrorism missions within the command's geographic area of responsibility.

AFRICOM is slated to be fully operational by September 2008. The command will be headquartered on Kelley Barracks until a suitable location is found in Africa, Moeller said.

When the command officially stands up, it will become the U.S. military's tenth unified combatant command, the first to be created since U.S. Northern Command stood up Oct. 1, 2002.

(For more about the U.S. military's unified combatant commands see box at right.)

'The time is right'

The U.S. military's efforts in Africa are currently dispersed among three commands: Central Command, European Command and Pacific Command.

"The time is right to do this," said Moeller, who has been involved with the AFRICOM project since it was in the early planning stages.

"We didn't need to prove that this was a worthwhile endeavor," Moeller said of the planning process that led to Secretary of Defense Robert Gates's Feb. 6 AFRICOM announcement. "What we needed to do was demonstrate what it would take [to move the command from concept to reality]."

Making that move is the responsibility of Moeller and the staff of his ever-growing transition team.

From the four dozen who moved onto Kelley Barracks in February, Moeller said he expects the team to expand steadily over the next 18 months, as the command's structure and mission come into sharper focus and additional personnel become available.

Creating a command

Though the U.S. military has employed the unified combatant command concept for more than six decades, Moeller emphasized that standing up AFRICOM is not simply a matter of filling in the blanks on a standardized template.

Instead, he said, the transition team's job is to ensure that the new command is organized in a manner that is tailored to the specific missions and challenges it will address.

Accomplishing this, Moeller said, requires not only assessing Stuttgart."

U.S. MILITARY UNIFIED COMBATANT COMMANDS

then U.S. Africa Command officially stands up, it will become the U.S. military's tenth unified combatant command, joining the following organizations:

- Central Command www.centcom.mil
- European Command www.eucom.mil
- Joint Forces Command www.jfcom.mil
- Pacific Command www.pacom.mil
- Northern Command www.northcom.mil
- Southern Command www.southcom.mil
- Strategic Command www.stratcom.mil
- Strategic Command www.stratcom.min
 Special Ops Command www.socom.mil
- Transportation Command www.transcom.mil

For more about the U.S. Department of Defense visit www.defenselink.mil.

the myriad issues facing the 900 million people living in more than fifty countries on the continent, but also working with a range of agencies, organizations and nations.

Creating AFRICOM, he said, has involved "a substantial amount of interagency cooperation ... [and] consistent consultations with our African partners and with other nations that have interests in Africa."

Local impact

Though the AFRICOM transition team's primary focus is directed about one thousand miles south of Stuttgart, the team's – and eventually the command's – presence will have an effect on the local military community.

In order to make room for the new command, U.S. Army Garrison Stuttgart will be relocating its headquarters and the majority of its directorates and support offices from Kelley Barracks to Panzer Kaserne.

"We're honored to have AFRICOM here in Stuttgart, and we look forward to working with Rear Admiral Moeller and his transition team to ensure that their expansion is a smooth and successful one," said USAG Stuttgart Commander Col. Kenneth G. Juergens.

"Moving the garrison command group and several of our directorates to Panzer is a win-win situation," Juergens said. "It will bring our garrison leaders closer to the community-support services we are consolidating on Panzer, and it will allow us to provide the best possible location for AFRICOM headquarters on Kelley Barracks."

Noting that the AFRICOM's arrival has posed "no small number of challenges for the garrison," Moeller lauded the command and staff for their efforts to accommodate the new organization. "The response from the garrison has been outstanding and greatly appreciated," Moeller said. "It's a real pleasure to be here in Stuttgart."

News & Notes

Free tax help on Kelley Barracks

The Stuttgart Tax Center is now open for business. The center offers free tax preparation and filing assistance to U.S. identification cardholders.

The center is open Mondays to Fridays, 9 a.m. to 5 p.m. Walk-in service is available, but individuals with complex returns or issues are advised to make an appointment.

For more information call 421-4588/civ. 0711-729-4588 or e-mail michael.ryan.watts@eur.army.mil.

Holy Days worship schedule

The U.S. Army Garrison Stuttgart has announced a schedule of special Catholic, Jewish, Lutheran and Protestant services during the Spring Holy Days (Easter and Passover). The complete worship schedule may be accessed online at www.stuttgart.army.mil.

For more about worship on Stuttgart-area installations call 430-5000/civ. 0711-680-5000.

Girl Scouts seeking chairperson

The Stuttgart Girl Scouts are looking for a leader to fill the role of overseas committee chair.

If you are interested in helping shape the future e-mail pheasfitz@ hotmail.com for additional requirements and application information. Deadline is March 30.

Substance Abuse Training

The Stuttgart Army Substance Abuse Program office has finalized the schedule for annual ASAP training opportunities. ASAP training is mandatory for Department of the Army civilians; however, all military personnel, local nationals and contractors are invited and highly encouraged to attend the training.

For more information call 431-2530/civ. 07031-15-2530 or e-mail scott.maylender@eur.army.mil.

Job assistance workshops

The Stuttgart Army Career and Alumni Program conducts two-day workshops designed to assist retiring and transitioning service members (from all branches) and their spouses. The next workshop is March 27 to 28. For details call the ACAP office at 431-2191/civ. 07031-15-2191.

It's 'Folly' time at PHS

Don't miss "High School Follies 2007" March 23 in the Patch High School Forum. Students in grades nine through 12 will perform. The box office opens at 6:15 p.m. and the show begins at 7 p.m. Tickets are \$5 for adults and \$3 for students.



Community Reminder'Spring Ahead' March 25

- Daylight Saving Time begins throughout Europe Sunday, March 25 at 2 a.m.
- Don't forget to set your clocks **ahead** one hour before going to bed Saturday evening.
- Also, time-change time is a great opportunity to check all smoke detectors to ensure that batteries are fully charged and the device is fully operational.

Better Opportunities for Single Servicemembers presents

\$15 per person \$25 per couple

Fashion For a Cause

An evening of beauty, fashion & entertainment

March 24 - 7 p.m. - Patch Community Club

For more information e-mail wilkinsa@eucom.mil

430-8481 0711-680-8481

Serving Army Families since 1942

Army Emergency Relief 2007

Fundraising campaigns in Stuttgart, Garmisch scheduled to run through May 15

By Hugh C. McBride

embers of the Stuttgart and Garmisch military communities will soon have the opportunity to help provide financial support to Soldiers and their families in times of need.

The 2007 fundraising campaign for the Army Emergency Relief Fund runs through May 15 for overseas military communities.

Tradition of support

AER has provided financial aid to almost three million Soldiers and family members since its inception in 1942.

"Since its birth, AER has always been where Soldiers are stationed when they needed help," the campaign's president, retired Gen. E.C. Myer, wrote in a letter posted on the AER Web site (www.hqaer.org).

"Though many things have changed over the years, one thing remains constant: our commitment to our longstanding principle of caring for your financial emergency with integrity and professionalism," Myer added.

According to the AER Web site, the fund is designed to provide financial assistance (interest-free loans or grants) to individuals in the following categories:

- · Soldiers on extended active duty and their dependents.
- Army National Guard and Army Reserve Soldiers on continuous active duty for more than 30 days and their dependents.
- · Soldiers retired from active duty because of longevity or physical disability, or retired upon reaching age 60 (Reserve Components) and their dependents.
- · Surviving spouses and orphans of Soldiers who died while on active duty or after they retired

Learn more about Army Emergency Relief.

- Call 421-2345/civ. 0711-729-2345
- Visit www.aerhq.org
- Visit www.stuttgart.army.mil.



A Soldier is greeted by his family upon his return to Fort Hood, Texas. For more than six decades, Army Emergency Relief has relied upon community donations to support Army families in times of both war and peace. The 2007 AER campaign runs through May 15 in Stuttgart & Garmisch. For more about how you can contribute to this Army tradition giving, see the contact information at left.

CFC 2006

USAREUR commander commends community for charitable efforts

By Gen. David D. McKiernan U.S. Army Europe

oldiers and civilians in the Army in Europe have once again made a "world of difference by contributing to the Combined Federal Campaign (CFC) in 2006.



More than 41 percent of personnel who were contacted participated in the campaign and contributed more than \$2.5 million.

This equals an average of more than \$140 per participant and more than \$57 for each potential contributor, which is by far the hightest ever for the Army in Europe in these two categories. Well done!

Each year military and DoD civilian personnel overseas are invited to participate in teh CFC - the most successful fundraising program in the world. The CFC-Overseas gives us the opportunity to contribute to more than 1,800 different charitable organizations.

The Army in Europe has a proud tradition of rising to the challenge of helping those less fortunate by giving through the CFC, and the 2006 campaign was no exception.

On the contrary, you – America's finest – contributed more last year than ever before. The millions you gave will help charitable organizations continue to help those in need.

Making this success even more remarkable, you found time to support the campaign during a period of relentlessly high OPTEMPO and frequent deployments. The generosity of contributors and the dedication of campaign volunteers made the 2006 CFC-Overseas a stunning success.

Thank you for Making a World of Difference!

- McKiernan is commander of U.S. Army Europe and 7th Army. This and other "McKiernan Sends" messages may be accessed online on the USAREUR Web site (www. hqusareur.army.mil).
- For more about the Combined Federal Campaign visit www.opm.gov/cfc. For information specific to the CFC-Overseas effort visit www.cfcoverseas.org.



Are you covered?

Maintaining proper insurance helps ensure fiscal health

By Capt. John Choike Stuttgart Law Center

The military is involved in so many aspects of service members' physical health; for example it tells them when to get physicals, when to go to the dentist, what vaccines are needed, and what exercises to do when on a profile.

But rarely does the military get involved in a service member's financial health.

(For example, I doubt a service member has never been asked if he has renter's insurance at a Soldier Readiness Program.)

But financial health is just as important as physical health. Lack of insurance, or

more importantly, appropriate insurance can quickly put a service member into a deep financial hole. Here is how you can avoid finding yourself at the bottom of that hole.

First and foremost, understand that the Army and other respective services are not insurance companies. The Army is able to pay certain claims pursuant to the Personnel Claims Act (PCA) 31 USC 3721, but there are many restrictions.

First, if the loss, damage, or destruction is due in part to the service member's negligence, then he is barred from recovery under the PCA. For example, if a Soldier falls asleep in his family quarters with candles burning, and they start a fire causing damage, then he will not be able to recover for his loss under the PCA.

Furthermore, all claims incident to service other than shipment related claims, require the claimant to file with his insurance company first. In order to protect yourself, you need to obtain insurance and if you already have insurance, now is a good time to update your policy.

What to keep in mind

1. Maintain an appropriate amount of coverage.

- A renter's insurance policy for \$10,000 is not very helpful when you own \$50,000 worth of goods. You should take some time and do an inventory of all your household goods to determine how much stuff you actually own.
- Take pictures and document all high-value items including collectibles, fine china and antiques.
- Then obtain an insurance policy for approximately 150 percent of the total value of all items you own. This allows your policy to work for you as you get older and acquire more items without constant modification.

Appropriate insurance coverage can be the difference between satisfaction and a black hole of financial debt. Protect yourself and your family: Maintain an appropriate level of coverage and make sure you understand what your policy does and does not cover.

2. Replacement cost vs. Depreciated Value

If you own a 50" plasma television that you purchased two years ago for \$4,000 and it is destroyed in a fire, under a replacement cost policy, the insurance company will pay you for what a new 50-inch plasma television costs.

However, if you have a depreciated value policy, the insurance company will pay you what a new 50-inch plasma television costs minus the applicable depreciation. Therefore, assuming 10% depreciation per year, and a new 50-inch plasma costs \$4,000, you would only receive \$3,200.

3. A rider to a current policy for high value items.

- If you own expensive jewelry items, you should have them covered under what is called a rider to your current policy. You will need to provide your insurance company with an appraisal of the item(s) you wish to insure.
- This documents both ownership and value of the item(s) to minimize any hassle in the future when filing a claim.
- Also, several insurance policies will have limits for jewelry so if you do not have a rider to cover a specific piece of jewelry, you will be unable to be fully compensated for

4. When to update?

- Anytime you acquire a large amount of assets in a short period of time you should update your policy.
- When you get married, receive an inheritance, remodel/ redecorate your house, have children, or after five years you should review and update your policy to match your current needs. This will ensure that you have the proper coverage.

For more information call 421-2566/civ. 0711-729-2566 or e-mail john.choike@eur.army.mil

Plan for \$ucce\$\$: Start saving today

By William Bradner

Family and Morale, Welfare and Recreation Command

or many service members, a savings account is something that's thought about only in a vague, sometime-in-the-future sort of way. "Maybe after my next promotion, I'll start saving," or "I just can't afford to put anything away, I'm living month-to-month right now" is an all-too-common frame of mind. Lack of funds has been cited as the largest reason for not contributing to a savings or retirement account.

However, it's not just the distant, retirement future that servicemembers should be worried about.

Saving for the immediate future is just as important. Americans take out an estimated \$2 billion a year in pay-day loans, which often charge as much as 500percent interest, to cover emergency expenses.

A modest savings account in each household could end the need for predatory lendors. It could also mean the difference between staying afloat and falling into

For service members, severe debt can result in the loss of security clearances and disciplinary or administrative actions. It also adds to one's stress level.

Financial security directly impacts Army readiness and reduces stress for Soldiers and their dependents.

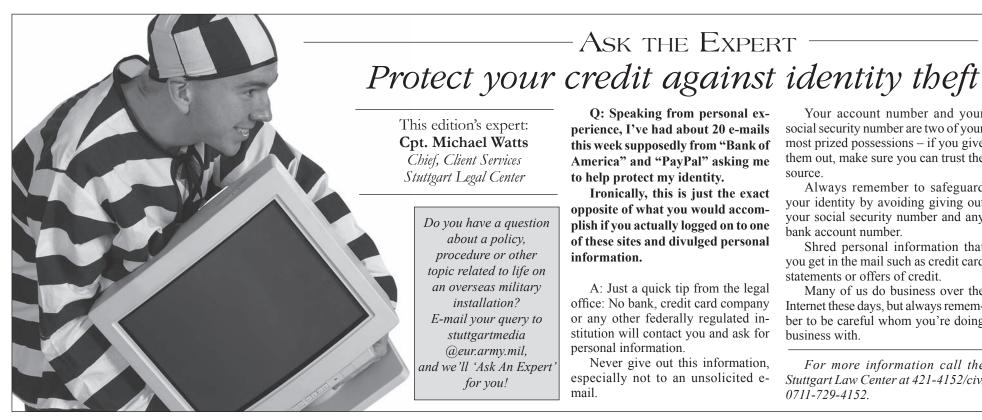
Making short- and long-range savings plans today doesn't have to be drastic.

- Cut out the morning stop at the coffee shop on the way to work.
 - Pay credit cards on time to avoid service fees.
- Go to the post library rather than the book-
- Use post recreation facilities instead of travelling downtown.
- Contributing to programs like the Thrift Savings Plan and Savings Deposit Program puts your money to work for you.

Think of protecting your finances and your family in the same way you think about protecting your country and our freedoms – it's not something to put off until "someday."

Enhance your financial IQ today by calling Army Community Service:

- Stuttgart: 431-3363/07031-15-3363
- Garmisch: 440-3777/civ. 08821-750-3777



Do you have a question about a policy, procedure or other topic related to life on an overseas military installation? *E-mail your query to* stuttgartmedia @eur.army.mil, and we'll 'Ask An Expert

for you!

Q: Speaking from personal experience, I've had about 20 e-mails social security number are two of your this week supposedly from "Bank of most prized possessions – if you give America" and "PayPal" asking me to help protect my identity.

Ask the Expert

Ironically, this is just the exact opposite of what you would accomplish if you actually logged on to one of these sites and divulged personal information.

A: Just a quick tip from the legal office: No bank, credit card company or any other federally regulated institution will contact you and ask for personal information.

Never give out this information, especially not to an unsolicited email.

Your account number and your them out, make sure you can trust the

Always remember to safeguard your identity by avoiding giving out your social security number and any bank account number.

Shred personal information that you get in the mail such as credit card statements or offers of credit.

Many of us do business over the Internet these days, but always remember to be careful whom you're doing business with.

For more information call the Stuttgart Law Center at 421-4152/civ. 0711-729-4152.

Stuttgart group joins effort to provide 'Sew Much Comfort' to wounded warriors



[Above] Robbin Hobbins, Sew Much Comfort's European coordinator, demonstrates a technique for creating adaptive clothing during the Stuttgart chapter's inaugural meeting Feb. 9 in the Gussy Goose on Patch Barracks. [Right] A recovering service member displays samples of the items he received from Sew Much Comfort, a national organization that exists to provide adaptive clothing free of charge to recovering and rehabilitating troops.



www.sewmuchcomfort.org

By Hugh C. McBride

new organization in Stuttgart is working to help make life a little bit easier for wounded troops.

The inaugural meeting of the Stuttgart chapter of "Sew Much Comfort" drew about 20 community members to the Gussy Goose on Patch Barracks for a seminar about creating, collecting and providing adaptive clothing that will accommodate braces, fixators, casts and other devices that are part of the recovery and rehabilitation process for many injured service members.

"We think [having access to the adaptive clothing] is critical to the well-being and recovery of all our wounded troops," said Robbin Hobbins, Sew Much Comfort's European coordinator, who led the Feb. 9 meeting on Stuttgart's Patch Barracks.

"We feel [the clothing] gives them a huge amount of comfort, as well as gives them back their dignity," Hobbins said.

Though many Sew Much Comfort members are skilled with a needle and thread, sewing expertise is not a prerequisite for joining the group, said Emily Bessler, advertising committee chair for Stuttgart.

"We are in need of volunteers to assist in a variety of ways, not just with the sewing," Bessler said. "Donations, collections [and] delivery of finished goods are just a few of the areas where we need support."

Gaby Juergens, wife of U.S. Army Garrison Stuttgart Commander Col. Kenneth G. Juergens, said the local Sew Much Comfort effort is emblematic of the community's

Sew Much Comfort

- Donations needed: New cotton boxers (any colors other than white), T-shirts and polo shirts (L
- Collection sites: Patch Chapel, Patch High School (main office), Gussy Goose, EUCOM JTRE (building 2308), EUCOM J-8 (bldg.
- Next meeting: March 22, 5:15 to 7 p.m., in the Gussy Goose.
- For more information in Stuttgart e-mail the.sires@g-mail.com.

commitment to supporting U.S. service members

"To see so many people here for the group's first meeting says a lot about our community," Juergens said. "This is a wonderful effort that will directly improve the lives of service members who have made great sacrifices on behalf of our nation."

Joyce Ward, wife of U.S. European Command Deputy Commander Gen. William E. Ward, said she was impressed with the manner in which the community was consolidating around this cause.

"There is a tremendous dedication to our service members here," Ward said. "The people here who are giving their time and talents; the Gussy Goose, which is donating the space – it's a very impressive effort, and I'm proud to be associated with it."

Women's History Month

Stuttgart celebrates with afternoon tea on Patch

Story by Brandon Beach

embers of the Stuttgart military community held this year's Women's History Month Tea March 9 in the Swabian Special Events Center.

Hosted by the U.S. Army Garrison Stuttgart Equal Opportunity Office, the afternoon event was marked by rousing music, remarks from community leaders and dramatic sketches of the 14 women honored this year by the National Women's History Project.

Observed nationwide in March, Women's History Month recognizes the invaluable achievements of women who have shaped the many facets of daily life, from politics to science to the arts.

This year's theme, Generations of Women Moving History, "celebrates the wisdom and tenacity of prior and future generations of women," according to the NWHP Web site (www.nwhp.org).

Following the invocation from USAG Stuttgart Chaplain Lawrence Bleeboo, Sgt. 1st Class Juana Anderson of the 52nd Signal Battalion ignited the audience with her rendition of "Don't Rain on My Parade," a song from the 1964 hit musical, "Funny Girl."

Gabriele Müller-Trimbusch, Stuttgart's deputy mayor of welfare, schools and health, was the event's guest speaker. She expounded on NWHP's theme by chronicling her experience of growing up as a child in post-World War II Germany.



Müller-Trimbusch

This generation of women educated me.
They were left to carry the gravel . . . to see that the children got something to eat, to see that the schools were built up again.

Gabriele Müller-Trimbusch

Stuttgart Deputy Mayor

With most German men were either killed or prisoners of war, women at that time confronted the enormous challenge of rebuilding a nation in ruin.

"This generation of women educated me," she said. "They were left to carry the gravel . . . to see that the children got something to eat, to see that the schools were built up again."

As a teenager, Mueller-Trimbusch took part in the American Field Service Student Exchange Program and studied for one year at a high school in North Carolina.

It is an experience that still resonates for her today, she said, noting that though Germans and Americans come from different historical experiences, they are united in "universal goals for our children – that they should grow up in peace," she said "That is the main thing for us women."

Interspersed throughout the ceremony, drama students from Patch High School depicted the 14 NWHP honorees from prominent historical names such as Drew Gilpin Faust,

the first woman president at Harvard University, to current faces like Nancy Pelosi, the first woman speaker of the House of Representatives.

Also of note on this year's list of honorees is Brig. Gen. Rebecca S. Halstead, commander of 3rd U.S. Army Corps Support Command. She is the first female graduate of the U.S. Military Academy at West Point to become a general officer. The 3rd COSCOM, from Wiesbaden, Germany, is currently carrying out logistical-support missions for U.S. forces at more than 50 bases operating in Iraq and Kuwait, according to www.defenselink.mil.

Following the ceremony, USAG Stuttgart Commander Col. Kenneth G. Juergens presented plaques to Andersen; Walter Fritz, a drama teacher at PHS; and the PHS drama students. Juergens also presented a NWHP brooch to Müller-Trimbusch for her contributions to the ceremony.

For more information visit www.nwhp.org.

Army Family Action Plan 2007-

Annual conference just the starting point for area's year-round AFAP effort

By Hugh C. McBride

taging an Army Family Action Plan conference can be a massive undertaking.

Just a few of the preparations that must be undertaken include recruiting and training participants; soliciting and evaluating issues; coordinating calendars; creating welcome packets and certificates; and ensuring that all aspects of a joint military community (including but not limited to all service branches, civilian employees, contractors, family members, youth and retirees) are represented.

As the conference draws near, laptops have to be secured, slide shows have to be produced, and a wealth of information has to be collected, organized, analyzed and disseminated.

Finally, on the big day a hundred or so community members and a handful of VIP guests have to be organized, instructed, motivated, fed, facilitated and, finally thanked.

A yearlong effort

And then the real work begins.

"Every year, we try to set our AFAP standards a little bit higher," said U.S. Army Garrison Stuttgart Commander Col. Kenneth G. Juergens. "And each year, our Army Community Service team continues to raise the bar in terms of performance and results that benefit our entire community."

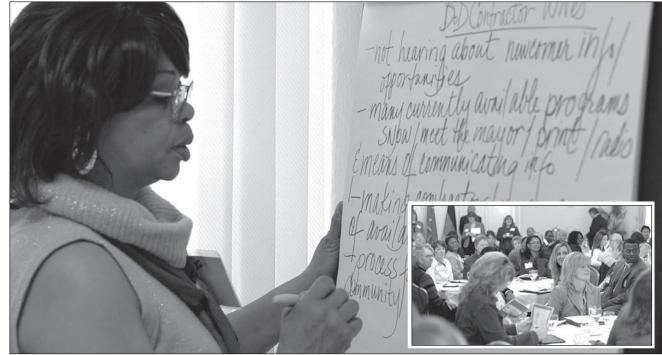
Though some may think of AFAP as a once-a-year effort to improve life on area installations, the process is actually a year-round endeavor – with the conference itself serving as both springboard and touchstone.

When community members gather for an AFAP conference (as Stuttgart and Garmisch residents do every January, usually in the Swabian Special Events Center on Patch Barracks), they are selecting what they believe to be the areas' most significant quality-of-life challenges.

They are also charged with proposing solutions to help remedy the deficiencies they have identified.

Once the conference participants have done their work and presented their findings to their fellow delegates, the garrison command group and other area leaders, the burden of responsibility shifts to the AFAP Steering Committee, which is currently led by Ligia Steers of Stuttgart of the Stuttgart ACS.

Delegates to this year's AFAP conference addressed



photos by Justin Wagg

Main photo: Sgt. 1st Class Juana Anderson records her group's information during the 2007 USAG Stuttgart and Garmisch AFAP Conference. Inset: Delegates gather in the Swabian Special Events Center's Crystal Room to discuss progress during the Jan 29 conference.

issues in the following areas: Medical/Dental; Consumer Service and Adult Education; Community Improvements; Force Support; and Youth.

Tracking progress

AFAP issues that can be addressed on the local level are assigned to the appropriate directorate or office within USAG Stuttgart or Garmisch, Steers said.

Topics determined to be beyond the local scope of authority are forwarded "up the chain," where they may be dealt with on the European level (through the Installation Management Command Europe Region's AFAP process) or the Armywide level (via the Department of the Army AFAP.)

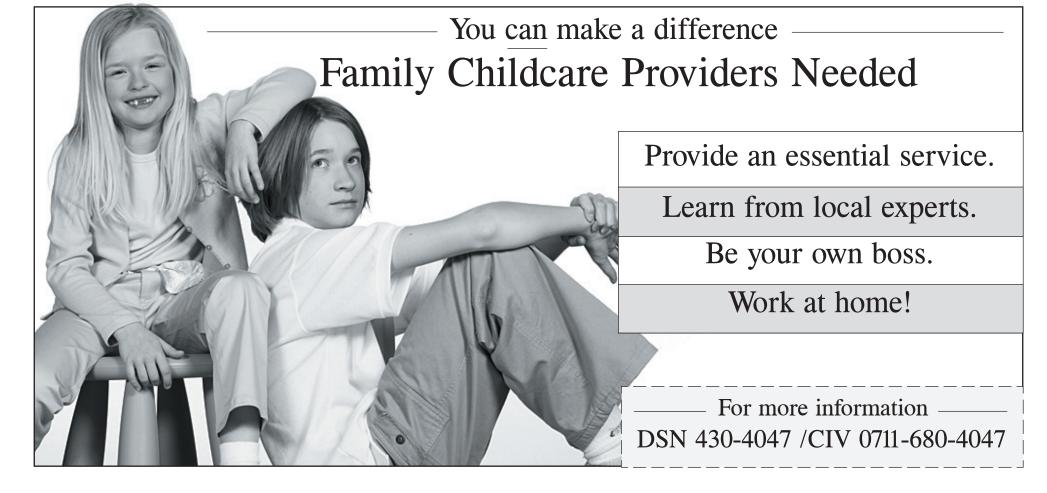
The local AFAP steering committee meets on a regular basis to track progress being made in response to conference

recommendations.

Community members may keep abreast of this progress by downloading the minutes of each steering committee meeting – including issue update reports – from the USAG Stuttgart Web site (www.stuttgart.army.mil; select "Army Community Service" from the menu on the left side of the main screen, then "Army Family Action Plan.")

Learn more about the Army Family Action Plan process in Stuttgart and Garmisch:

- Visit www.stuttgart.army.mil.
- Call 431-3363/civ. 07031-15-3363
- E--mail ligia.steers @eur.army.mil
- Visit ACS on Panzer Kaserne (building 2915)



FEATURE

The Citizen, March 20, 2007

Stuttgart contest puts photographers in the spotlight

Officials 'overwhelmed' by quantity, quality of submissions









[Far Left] Michael Brown's "untitled 10" placed first in the Civilian Color Place category.

[Top] In the Color Experimental Processes category, Elizabeth Davidson earned top honors for "Carpe Diem," which blends an image of an astronical clock over a field of skulls.

[Left] Lt. Col. Charles Badalati of U.S. European Command won this year's Best of Show (the top photo across all the five categories) for his entry, "Sensual Flowers."

[Above] Kristina Sapoznikova's "Somewhere in Austria" earned second in Color Place.

Story by Brandon Beach

Behind every great photo is a story. Neal Schneider saw one unfold just outside his back door two years ago. It took place on the island of Oahu in Hawaii. He was stationed there as a lieutenant colonel with the U.S. military.

As he stood at the window, he watched his children play games at the edge of the shoreline. The ocean waves raced up over the rocks and sand. Behind the sand, rocks, kids and water loomed the Waianae mountains in the distant. The sun had just dropped behind the peaks, and in that instant, the most brilliant sunset spread out across the sky.

It was a moment that could have easily escaped into the caverns of one's memory. But Schneider was one of the lucky ones. He had his camera within reach and clicked off a single frame.

The photo captures the kids in a sort of perpetual dance silhouetted beneath the sky's radiant colors. Schneider titled the shot "Best Friends," and it was one of the many great photos that took top honors at the 2007 U.S. Army Stuttgart Photo Contest. This year 28 contestants submitted 358 photos across 18 different categories.

"We've never had so many photos in one contest," said Kelly Sarles, director of Patch Arts and Crafts, who credits advances in digital photography for the boom. "It was just overwhelming."

The competition was separated into two divisions - active-duty service members and civilians - with each group eligible to enter color and black-and-white prints in five categories: People, Place, Object, Military Life and Experimental Processes.

First, second and third prizes and two honorable mentions were awarded on a category-by-category basis. The five winners from each category will compete at the Department of the Army level later this year.

"The photos that won captured life from a different angle," said Sarles. "They weren't the kind of photos that you see day in and day out."

Several months ago, Sarles and her staff organized a gallery in the Kelley Community Club to view all the winning entries. The event was open to the community and recognized a cross-section of the talent captured through the lenses of both digital and traditional film cameras. The area's top photographers were awarded gift certificates from *Media Markt* and the AAFES PowerZone. Others received photo accessories such as tripods, picture frames, memory sticks and photo albums. Nobody went home empty-handed, said Sarles.

While a majority of photographers lumped into the Place and Object categories, a small group ventured into experimental processes, adding effects and spin to their photos. Pascal Bernard, a graphic designer with MWR Marketing, placed first and third in the black-and-white category for entries "Chez Marie, St. Remy de Provence" and "Memorial Bridge," images that he said were captured during jaunts through cities with his camera searching for "unusual angles."

"Sometimes you just have to venture off the mainstream to find what you're looking for," he said.

Both entries were created using a process called "Polaroid Image Transfer," in which the peel-apart film is removed prematurely, leaving the negative still wet. The film is placed on a high-quality watercolor paper, muting the colors and giving the image, explained Bernard, a "vintage look"

Some photographers layered photos on top of each other to create a single photo, as did Elizabeth Davidson in her photo, "Carpe Diem," which blends an image of an astronomical clock over a field of skulls. The photo took first place in the color category. She also earned second and third place for entries, "True Reflection" and "Meltdown" to sweep the category.

Lt. Col. Charles Badalati of U.S. European Command won the contest's "Best of Show," which is awarded to the top photo across all the five categories. He won a free trip to Paris from Enjoy Tours, the contest's commercial sponsor, for his entry, "Sensual Flowers," a black and white photo that he said was taken under natural light using a 50-millimeter macro lens. Badalati said that a great photo must "always strike the heart when you encounter it."

And therein lies the power of photography

For more about photography in the Stuttgart area call the Robinson Barracks Photo Studio at 420-6038/civ. 0711-819-6038. The studio is open Mondays to Wednesdays 2:30 to 9 p.m. and weekends 11 a.m. to 7 p.m.

The studio regularly holds four-week photography classes that cover a variety of topics.

For more information about all arts and crafts opportunities in Stuttgart call 430-7109/civ. 0711-680-7109, email kelly.sarles@us.army.mil or stop by the Patch Arts & Crafts shop (building 2337).

Month of the Military Child Events & Activities

U.S. Army Garrison Stuttgart

Spring Fling **5K Family Fun Run**

March 31 (10:30 a.m.)

- Patch Barracks (Husky Field)
- Open to runners & walkers of all ages and ability levels
- \$10 per person / \$20 per family

Egg Hunt & CYS Spring Fest

April 7

- Patch Barracks
- Egg hunt: Husky Field (noon)
- Spring Fest: CYS (2 to 4 p.m.)
- Games, food & the Easter Bunny!

Discovering Our World Photo Scavenger Hunt

April 1 to 25

- Patch Barracks
- Egg hunt: Husky Field (noon)
- Spring Fest: CYS (2 to 4 p.m.)
- Games, food & the Easter Bunny!

Serving Our World **Community Service Project**

Throughout April

- Communitywide collection drive
- Donations to service members, wounded warriors & African

Peace Project

Throughout March

- Essay & art contest for youth enrolled in SAS & YS
- Winners announced April 18

For More Information

Army Community Service Panzer Kaserne (Bldg. 2915) 431-3363/07031-15-3363

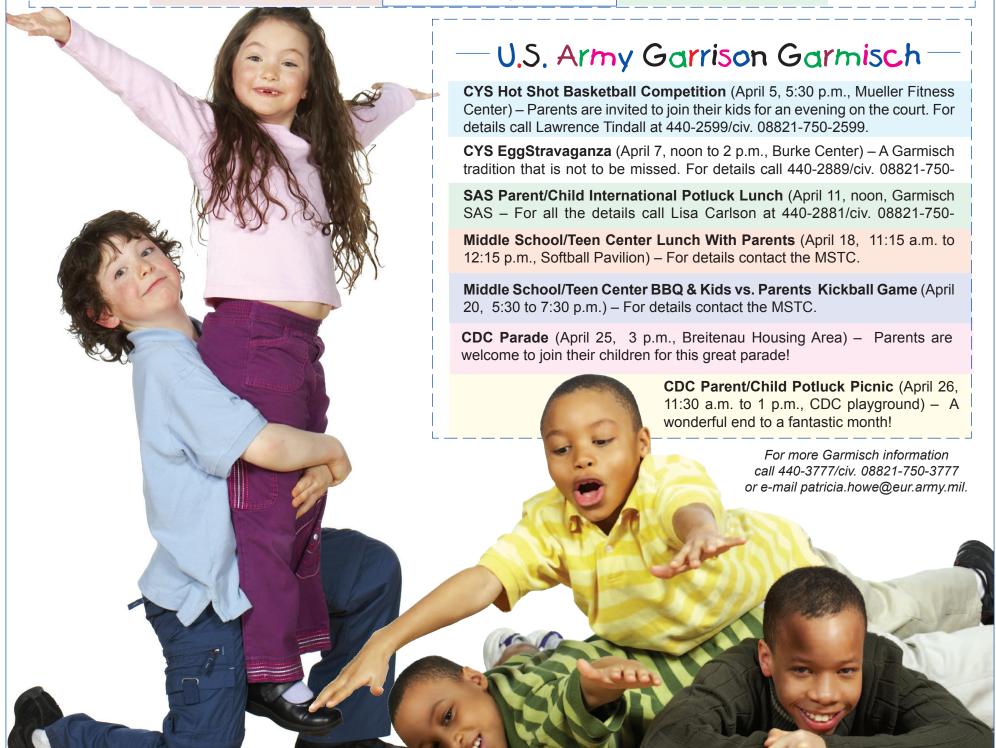
Michelle Durgin michelle.durgin@us.army.mil

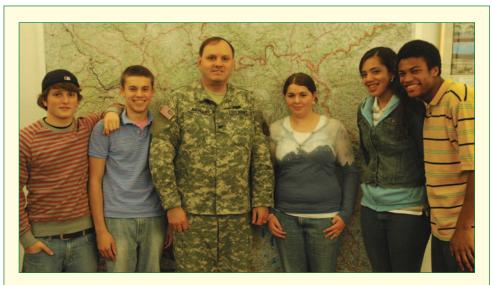
National Kids' Run

April 28

- Patch Barracks
- Visit your local CYS facility for all the details!







Col. Kenneth G. Juergens [middle] poses with students from Patch High School Feb. 14. The youth forum meets quarterly in the commander's office to discuss topics of

PHS youth forum offers platform to discuss issues

Story and photo by Brandon Beach

elect students from Patch High School sat down with U.S. Army Garrison Stuttgart Commander Col. Kenneth G. Juergens to discuss school- and community-related topics during a Feb. 14 youth forum.

The mission of the forum is twofold, according to Juergens, who meets with students on a quarterly basis.

Not only does it help the command identify issues of concern, similar to February's Army Family Action Plan conference, as Juergens pointed out, but "it teaches students leadership because they are talking on behalf of their peers."

Several issues were discussed during the one-hour forum such as the soon-tobe upgraded Patch Library, which will be housed in the former PowerZone building later this year; a proposed weekend bus route from Robinson Barracks to Panzer Kaserne; and the start of Real World, a program for youth that offers weekend classes geared toward life skills.

"It will be loaded with resources for our students," said Juergens.

The next forum meets in May.

For more information about area schools, call Joyce Kennedy, USAG Stuttgart schools liaison officer, at 430-7465/civ. 0711-680-7465.

Student Corner PES mentorship program promotes education through dialogue

Story by Mary Gorry *PES fifth-grader*

very Wednesday, active duty military and civilians come and visit 4th- and 5th-grade students at Patch Elementary School during lunch recess. It is beneficial. It allows students to share their ideas with older people which helps build relationships between the mentors and students.

During the activity, students and their mentors eat lunch and talk. Then they play games. In one game, the students are given an object and have to think of ways to use the object.

They are competing against another team. At the end, they compare their ideas.

The people in charge of the mentor program are Mrs. Julie Taylor and Mrs. Jan Kuenning. They help organize different activities for the mentorship program.

Research shows that children with mentors are less likely to have drug and alcohol problems and more likely to stay in school and achieve academically.

Third-graders host business expo

Story by Jordy Merritt *PES third-grader*

atch Elementary School was whirling with excitement March 1 because the third-graders had a business expo. The children and teachers were all over the place in the lobby of this calm and quiet school. Now the place was jam packed with all sorts of things for sale such as the Amazing Goop. To prepare for the business expo, we wrote advertisements and made posters. We used fake money.

My friends and I had a station called "The Pet Pals" and we took care of stuffed animals for other people. We went to the store to see the prices of the things we needed to take of the animals.

Another booth was called Jake's Bakery. It was a place where they had already made treats and candy to sell. The booth also had



PES students run Jake's Bakery March 1.

cookies and brownies for sale. Jake's Bakery made more money than all of the other booths because they had the best advertisement and they were sold out in 30 minutes.

I think that the business expo was a great experience for children to learn about money. They learned how not to spend all of their money and save. I think that everybody had a good time.



'AVID' about Education

Patch High class prepares students to be 'college bound'

Story and photo by Brandon Beach

enior Joshua Hasting has taken some tough classes at Patch. Physics, Math Analysis and AP History are just a few that top his list. He has also been enrolled in AVID since his freshman year.

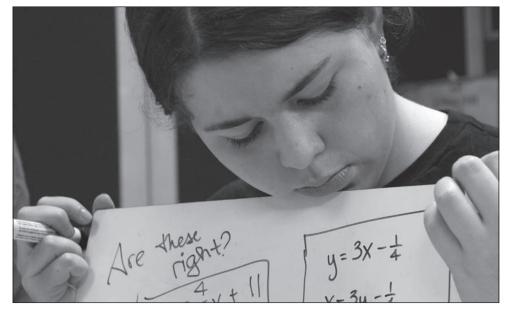
"I want to go to that next level, and AVID is the course to get me there," he said.

Getting to the next level means getting to college, and for most AVID students at Patch, that is the goal. Some just need an extra push.

"We take a student who is not working to their highest potential, turn them around and make them college bound," said Claire Dickmeyer, the school's AVID coordinator, who has run an accredited model program at Patch since 1999. This year, the school expanded its curriculum to two classes to accommodate the 47 students enrolled. The class meets twice a week on Black Days and three times on Gold for 85 minutes.

AVID, or Advancement Via Individual Determination, is designed to get kids college ready. It helps students organize notebooks, complete assignments, track grades and improve overall study habits. It is a one-credit college-prep elective. What it is not is a remedial course.

"Everyone has this perception that if you're in AVID you're dumb," said Hasting.



Are these right? A Patch AVID student works through a set of math problems March 7.

get to college."

The program originated from San Diego's Clairemont High School back in 1980. Today, it is employed in 2,700 schools nationwide. In 2006, 75 percent of AVID graduates were accepted to four-year colleges, according to www.avidonline.org.

On any given day at Patch, students shuffle into AVID and jot down two higher-level thinking questions onto notecards. The cards This class makes you go that extra mile to are handed to one of the four AVID-trained

tutors in the room, who specialize in math, science, English and Foreign Language.

At the start of the class, Dickmeyer lectures for about 45 minutes, going over such nuts-and-bolts topics as writing a scholarship essay, interviewing with a college admissions advisor or applying for financial aid.

Just last month, senior Daniel Kennedy said he put words to action when he interviewed with the football coach at Capital University in Columbus, Ohio.

"When I sat down with the coach, I was able to sell myself," he said. "I don't think I could have done that without AVID."

Following the lecture, the class takes part in what Dickmeyer calls a "Socratic" seminar, in which two students lead a discussion of a given topic by asking the class probing questions. Dickmeyer said the seminar is geared toward building confidence in a variety of public-speaking situations.

Next, it's off to the higher-level questions, and students and their respective tutors break off into small groups. At one table, Zach Shoonover, a junior, has his head buried in a Physics book. He, along with tutor Laura Sharp, work through a mathematical quagmire on converging lenses.

'Sometimes they just want to get to, 'Well what's the answer?" said Sharp. "We try to direct them through questions.'

From finding out how light bounces off a lens to running home a touchdown, today's high-school teenagers juggle a lot. Just ask senior Kate Frasco. She takes a slew of classes, captains the Lady Panther soccer team and just mailed a batch of college applications. Busy, she said, best describes her life.

"With AVID, I just have a better grip on everything," she said.

To learn more about AVID call 430-5188/ civ. 0711-680-5188. Applications are now available for the 2007-08 school year.

An afternoon of fashion, poetry at Boeblingen school

Story and photo by Brandon Beach

oeblingen Elementary/ Middle School capped off its study of Black History Month with an afternoon assembly of fashion, music and poetry Feb. 28.

Students and teachers filled the school's gymnasium for a celebration designed to "not only excite and entertain, but to educate," said Elizabeth Casciaro, a BEMS drama

Several of her students performed dramatic readings of works by Langston Hughes and Maya Angelou, two African-American poets. This was followed by a colorful fashion show of African wear, modeled by both students and teachers.

san Salucci's fourth-grade class assembled its version of a wax museum, as students took on the roles of famous black Americans such as comedian Bill Cosby and professional golfer Tiger Woods.

Press a button scribbled onto a 3x5 card and one of her students popped to life. "Hi, I'm Marian Anderson, and I'm a famous opera singer," said Aileen Kimbell.

Guest speakers from U.S. European Command and Patch High School spoke with middle school classes about issues of contemporary life in Africa.

Mulu Aschebir shared his story of fleeing Ethiopia to Sudan in the 1970's. At the time, Mengistu Haile Mariam, a brutal communist



Aileen Kimbell performs in the wax museum.

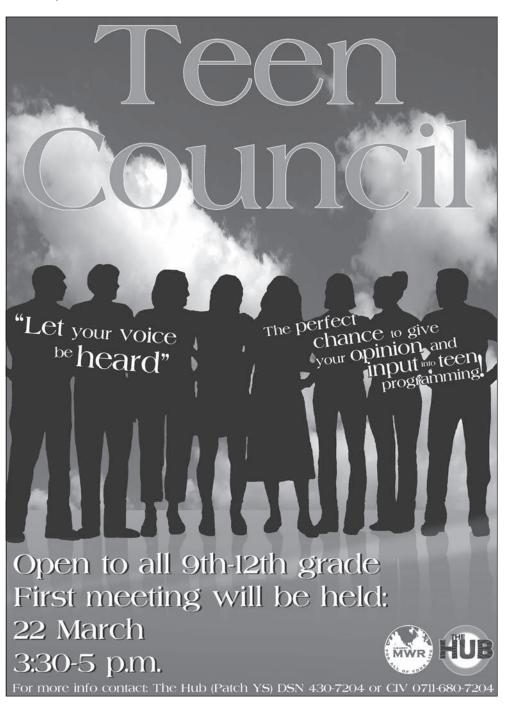
dictator, overthrew by force the long-standing civil government. He would go on to rule Ethiopia from 1977 to 1991.

Aschebir relocated to Denver, Colo., in 1982 under a U.S.-led resettlement program. Down the hall in the cafeteria annex, Su- He now works as a civilian employee with EUCOM. "I can say I was one of the lucky ones who made it out," he said.

> Other guest speakers included Lt. Col. Rob Hill, Lt. Col. (ret.) Chuck Bradey, Lt. Col. Michael Casciaro, and James Aschie, a PHS senior.

> Aschie was born and raised in Ghana. Last year, he was adopted by his aunt, a U.S. citizen and member of the Marine Corps. He plans to complete his high school diploma and start his studies toward a career as a JAG officer.

> "It's going to be a long road," he told a class of middle school students, "but I'm going to accomplish whatever I put my mind to."



Family fire safety requires plan, practice

Federal Emergency Management Agency & U.S. Fire Administration

merican homes suffer an unwanted fire every 10 seconds, and every 60 seconds they suffer a fire serious enough to call the fire department.

Every two and a half hours someone is killed in a home fire – and another 20,000 people are injured in home fires in a typical year. The best way to ensure that your family will do the correct things in an emergency is to have an escape plan and practice it.

The following are important factors in a home fire evacuation plan:

1. Immediately leave the home.

Do not waste any time saving property. Call the fire department (emergency numbers to know: 117 on post, 112 off-post) from a neighbor's home. Take the safest exit route, but if you must escape through smoke, remember to crawl low.

2. Know two ways out of each room.

If the primary exit is blocked by fire or smoke, you will need a second way out. This might be a window onto an adjacent roof or by using an escape ladder (tested and approved by a recognized testing laboratory).

- Emergency Numbers to Know

Military Police (Emergencies Only): 114 Stuttgart: 0711-680-114

Garmisch: 08821-750-114

Military Police (Non-Emergencies) Stuttgart: 430-5262/civ 0711-680-5262 Garmisch: 440-3801/civ. 08821-750-3801 Ambulance: 116 Stuttgart: 0711-680-116 Garmisch: 08821-750-116

> Fire Department: 117 Stuttgart: 0711-680-117 Garmisch: 08821-750-117

Practice escaping by both the primary and secondary routes to be sure that windows are not stuck and screens can be taken out quickly.

Also, practice escaping in the dark.

3. Feel the door.

When you come to a closed door, use the back of your hand to feel the top of the door, the door knob, and the crack between the door and door frame to make sure that fire is not on the other side.

If it feels hot, use your secondary escape route. Even if the door feels cool, open it carefully.

4. Have an arranged meeting place.

If you all meet under a specific tree or at the end of the driveway or front sidewalk, you will know that everyone has gotten out safely and no one will be hurt looking for someone who is already safe.

Designate one person to go to a neighbor's home to phone the fire department.

5. Once out, STAY OUT.

Never go back into a burning building for any reason. If someone is missing, tell the firefighters. They are equipped to perform rescues safely.

HEALTH CARE CORNER

U.S. Army Health Clinic Stuttgart

Hours of Operation

Mon., Tues., Wed. & Fri.: 7:30 a.m. to 4 p.m. Thursdays: 1 to 4 p.m.

Military Sick Call

Mon. to Fri.: 7:30 to 8:30 a.m. Thursdays, 1 to 2 p.m.

Pharmacy

M, T, W, F: 7:30 a.m. to 4 p.m. Thursdays: 1 to 4 p.m.

Immunizations

Walk-in basis Closed noon to 1 p.m.

Well Baby Care

Every Tuesday

Laboratory

M, T, W, F: 7:30 a.m. to 4 p.m. Thursdays: 1 to 4 p.m.

Physical Exams

Active-duty only (by appt.) 430-6817/civ. 0711-680-6817

Well Woman Care

Every Wednesday

Appointments

430-8610/civ. 0711-680-8610 *or* 430-8611/civ. 0711-680-8611 **Tricare beneficiaries can also make appointments online. Visit www.tricareonline.com.**

Stuttgart Dental Clinic

Hours of Operation

Mon. to Fri.: 7:30 to 11:30 a.m. & 12:30 to 4:30 p.m.

Active-Duty Sick Call

Mon. to Fri.: 7:30 to 9:30 a.m.

All Others Sick Call

Mon. to Fri.: 8:30 to 9:30 a.m.

Appointments

430-8626/civ. 0711-680-8626

Garmisch Dental Clinic -

Hours of Operation

Mon., Wed & Fri: 7:30 a.m. to 3:30 p.m.

Tue: 7:30 a.m. to 4:30 p.m. / Thurs: 7:30 a.m. to 3 p.m.

Military Sick Call

Mon. to Fri.: 7:30 to 8 a.m.

Appointments

440-3414/civ. 08821-750-3414

- Note

Dental services are extremely limited for patients other than active-duty service members and their families.

In case of an after-hours emergency call the MP desk to access the on-call patient liaison: Stuttgart 430-5262/civ. 0711-680-5262 / Garmisch 440-3827/civ. 08821-750-3827

Hours of Operation Veterinary Treatment Facility Appointments Location

 Hours of Operation
 Appointments

 Mon. to Fri.: 8 a.m. to 3:00 p.m.
 431-2681/civ. 07031-15-2681

 Note
 Note

D7031-15-2681 Building 2996, Panzer Kaserne

The facility is unable to see emergency cases. Thus, community members must become familiar with local German veterinarians.

Visit the clinic for a list of German veterinarians in the Stuttgart area.

Stuttgart Wellness Center

Hours of Operation
Mon. to Fri.: 8 a.m. to 4:30 p.m.

Appointments

Call the center at 430-4073/civ. 0711-680-4073

Location

Washington Center, Patch Barracks

Top special ops commander outlines Trans-Sahara counter-terrorism plan during conference

Story by Margie Gibson Marshall Center Release

The top U.S. special operations commander in Europe gave participants in the Marshall Center's Program in Terrorism and Security Studies a glimpse into the challenges of combating terrorism on an international scale during a visit here Feb. 9.

Navy Rear Adm. William H. McRaven, Commander of Special Operations Command Europe, presented a comprehensive model for combating terrorism to the participants, who come from 52 countries as diverse as Jordan and the Philippines. Participants come to Garmisch to learn how nations can effectively combat terrorism while adhering to fundamental democratic values.

McRaven described the U.S. Trans-Sahara Counter Terrorism Program, which has drawn together nine nations in the Sahel region of Africa to combat terrorism before it begins. These countries grapple with problems that contribute to terrorism, McRaven said. Such problems include unstable governments, conflicts, refugees, pandemic diseases, human trafficking, and high population growth, he said.

Military power alone can not address the myriad issues that breed terrorists, McRaven explained. "Unconventional warfare is much more powerful and appropriate [than traditional military methods] as we deal with terrorism and extremism today."

The U.S. initiative aims to mobilize all facets of national power in the fight against terrorism and concentrates on the needs, aspirations and desires of the people in the region to create sustainable relationships that will build regional cooperation, McRaven said.

The program uses a four-step approach to evaluate a region's needs, making a special effort to listen to and engage the people of the region throughout the process, he explained. The four steps are:

• A Military Information Support Team meets with host nation representatives, U.S. embassy personnel and other aid providers to



McRaven

learn their concerns;

- Civil-Military Support Elements visit remote villages to start infrastructure projects. The teams support local projects such as improving electrical supply systems or digging wells;
- The Joint Combined Exchange for Training reinforces the host country's ability to handle its own issues. A team of Marines proficient in local languages trains host nation personnel to tackle their most critical needs and to use available resources most appropriately; and,
- Doctors and veterinarians deliver muchneeded medical assistance and care for livestock in remote regions to address some of the most basic and common problems that can sap the strength and well-being of local people.

Listening to the people most intimately involved with the problems and beginning with basics such as infrastructure highlight the long-term nature of the program, McRaven said.

"We work hard to teach the values of leadership, the value of good order and discipline, the value of a non-commissioned officer corps, and the value of civilian control of the military. We are not taking a short term view: This is a 20, 30, 40-year project. . . the participating countries will learn the right values over time," he said.

For more about the George C. Marshall Center visit www.marshallcenter.org.

We work hard to teach the values of leadership. We are not taking a short term view: This is a 20, 30, 40-year project . . . the participating countries will learn the right values over time.

Rear Adm. William H. McRaven

Commander, Special Operations Command Europe

NATO School NCO wins leadership award in Lisbon

NATO School Release

taff Sergeant Marko Pogorevc, Slovenian Army, from the NATO School has been selected as the "Allied Command Transformation Military Member of the Year 2006." During a special ceremony on Feb. 16 at the Joint Analysis Lessons Learned Centre (JALLC) in Lisbon, Portugal, the Director JALLC, Brig. Gen. Mehmet Cetin, Turkish Army, and the Senior Enlisted Advisor Representative from Allied Command Transformation (ACT), Senior Chief Petty Officer Acre Wilberto, United States Navy, presented the award to Pogorevc.

It was the fourth time in NATO history that an award like this was presented in such a way. Headquarters residing under Allied Command Transformation (ACT) were able to forward their Military Member of the Year (MMOY) of 2006 to the Board at ACT. It is the second time that an NCO from the NATO School wins this

prestigious international award, which involves a tough competition. Staff Sergeant Pogorevc is the NCOIC of the Standard, Evaluation & Training office at the NATO School and also serves as a Course Administrator in the Joint Operations Department, one of the four Academic Departments of the School.

He started his military career in the Slovenian Armed Forces in 1993. After basic training and the NCO school he served as an infantry squad leader in 310th Training Center in Kranj, Slovenia. From 1996 he became an instructor in the Military Mountain School of the Slovenian Army. In 2005 SSG Pogorevc was the first Slovenian NCO to be posted to the NATO School in Oberammergau. In 2006 SSG Pogorevc was selected as the NATO School NCO of the Year 2006 to represent the NATO School in the ACT Military Member of the Year competition.

For more about the NATO school visit www.natoschool.nato.int.





A whitewater kayaker rides the waves during a trick canoe competition at the Augsburger Eiskanal (ice canal). The landmark sporting facility played host to the 1972 Munich Olympics and is just one of many attractions that an adventurous tourist can make during a weekend visit to the Bavarian town of Augsburg.

Germany's second oldest city bursts at seams with history

Story & photos by Brandon Beach

ou can't help but trip over history in Augsburg. The city dates back to 15 B.C. and bats second to Trier as the oldest in Germany.

With its vaults of Roman artifacts, Renaissance architecture and a university pulse, this Bavarian city beckons history junkies and club hoppers alike.

Located smack in the middle of the *Romantische Straße*, Augsburg is an excellent jumping off point to exploring the famous 150-mile meandering road that starts at Füssen in the south and ends at Würzburg with the eccentric Disneyland castle somewhere in between.

The city is an easy weekend trip from Stuttgart, with just a short 1.5-hour train ride east through the picturesque *Schwabishe Alb* countryside.

Stepping out of the train from the main station, follow *Bahnhofstraße* to *Königsplatz*, where the city's main bus terminal spiders out in all directions and the pedestrian shopping zone begins.

The heart of the city lies at the *Rathausplatz* (the cobble-stoned square in front of the town hall). Under the gaze of the Perlach Tower, throngs of people meet to strum guitars, thumb bongos, guzzle beer or just sit at the steps of the Augustus fountain and watch the commotion.

It's not unusual to run into a pack of scarf-toting *fussball* fans on a Saturday afternoon celebrating a victory by the local FC Augsburg soccer club (promoted this year to the second league).

A five-minute walk from the main

square is the *Fuggerei*. Set up by the city's most famous merchant, Jakob Fugger, in 1521, it's considered the first social housing district in the world for its time. Entry into the Fuggerei is at the main gate on *Jakoberstraße*.

Current residents pay the same annual rent for a three-roomed apartment as they did some 400 years ago: 88 cents plus heating and three daily prayers to Mr. Fugger himself and the "Ave Maria."

Entrance cost is 2 euro (that equates to two years rent) and includes a museum tour and a historical stroll through the landmark. Despite the enormous tourist traffic that literally tromps through their backyards, the residents are friendly and docile. With rent at 88 cents, one can't help but smile.

Near the Fuggerei on Lochgäßchenstraße, take a break at the Drei Königinnen, a charming little beer garden attached to the Augusta brewery that dates back to 1488. It's a typical Bavarian beer garden tucked under the shade of numerous chestnut trees. Enjoy a large weizen beer and an order of O'bazda (Camembert cheese spread served with bread) or käsespätzle (cheese noodles) to rejuvenate the legs.

Maximilianstraße is a must for any weekend jaunt through the city. Located just south of the town square, the street widens to Champs Elysee-proportions.

When the sun shines, outdoor cafes and bars spill out onto the fringes. With black-leather riders roaring by on Harleys and hip hop teenagers blaring 50 Cent from low-ride Hondas, the street is a hot spot for local cruisers.

For more information stop by the city's main tourist office which is located at Rathausplatz 8, or visit www. augsburg.de.

The office is open weekends 10 a.m. to 4 p.m. Most staff can assist tourists in English.

Just arriving in Augsburg, pick up a free copy of the magazine "Neue Szene Augsburg" at any newsstand for tips on the city's cultural happenings.

OUT & ABOUT

End of ski season events

The Drehmöser 9 (D-9) will host its end-of-ski-season party March 31 through April Fool's Sunday. Enjoy live music, food, drink and a crazy ski race.

The Zugspitze will end its ski season with its annual May 1 party on the slopes.

For more information email Drew Benson at drew. benson@us.army.mil or call the Pete Burke Community Center at 440-2638/civ. 08821-750-2638.

Fussball in Munich

Catch live Bundesliga action when Bayern Munich takes on league leaders Schalke 04 March 31, 3:30 p.m., in the Alliance Arena.

For tickets visit www.fcbayern.t-com.de or stop by the stadium's ticket box on game day.

Burke Center trip to Czech

Take a trip to the storybook town of Chesky-Krumlov in the Czech Republic May 4 to 6. This highly-popular "Pubs of Bohemia" excursion is part of the Pete Burke Center's schedule of events. Cost is \$245.

To sign up for this and other tours email Jessica Roberson at jessica.roberson1@ us.army.mil.

Concerts in the Olympiahalle

With classics like "Three Times a Lady" and "All Night Long," Lionel Richie, love balladeer and 80's icon, makes a stop in Stuttgart during his "Coming Home" international tour **April 14**, 8 p.m., in Munich's Olympiahalle, located on Spiridon-Louis-Ring. Tickets cost 64,35 to 72,45 euro.

With her 2003 hit, "Crazy in Love," and a brand new album "B'Day," five-time Grammy winner Beyoncé makes a stop in Stuttgart May 7, 8 p.m. Tickets cost 39,10 to 80,50 euro.

Bringing the sexy back to Stuttgart with his platinum-selling new album, "Future Sex/Love Sounds," ex-NSYNC heart-throb Justin Timberlake takes to the stage **May 26**, 8 p.m. with his 14-piece band and a non-stop dance ensemble. Tickets cost 42,75 to 78,40.

See original stars from popular musical productions such as Grease, Cabaret, Phantom of the Opera, Lion King, Cats and more at the Best of Musicals 2007. Shows runs daily from **May 31 to June 3**. Tickets cost 38,19 to 93,19 depending on seating.

For more info or to purchase tickets for these and other shows visit www.olympiapark-muenchen.de.

Munich's largest outdoor herb market beckons the senses

Story by Andrea Winters

unich's Viktualienmarkt is the place to shop. Just south of Marienplatz, it's home to an array of colorful stands that sell everything from

cheese to sausages, from flowers to wine. A visit here is more than just collecting picnic makings; it's central to an understanding of the Münchner's easy-comeeasy-go nature.

Founded in 1807 as a small 'herb market', Viktualienmarkt has developed

over the years into one of Munich's biggest markets with an awesome array of fresh flowers, fruit, vegetables, meat, cheese and fish. The market square is dominated by St. Peter's to the west and the Schrannenhalle (grain hall) to the south, a fantastic construction which resembles the Marche de la Madeleine in Paris.

Several fountains are dotted around the market and serve to commemorate the legendary local singers Karl Valentin, Weiß Ferdl and Liesl Karlstadt (yellow dots).

A walk across the "Victuals Market" can be a sensual revelation. Stalls not only offer the

freshest fruits and vegetables in Munich, but traditional Bavarian Schweinshax'n and Speck, sea food, delicious cheeses from all over Europe, herbs, honey products, sushi and hand-made straw puppets are also for sale. Or would you prefer a

freshly squeezed apple-carrot-ginger juice?

For all those who appreciate culinary seduction of the senses get inspired for new creations, and buy those rare and special herbs and spices that can't be found anywhere else in the region.

For info visit www.muenchen.de.









U.S. Army Garrisons Stuttgart & Garmisch

Honor our Volunteers

U.S. Army Garrison Stuttgart Volunteer Recognition Ceremony April 27 – Panzer Kaserne U.S. Army Garrison Garmisch Volunteer Recognition Ceremony May 5 – Artillery Kaserne

Nominate a Volunteer Today! -

The purpose of the USAG Stuttgart Volunteer Recognition ceremonies is to honor our community's volunteers for their time, effort & selfless service. Take a moment to nominate a deserving individual today:

In Stuttgart, call ACS at 431-3363/civ. 07031-15-3363 or e-mail kelly.measells@eur.army.mil In Garmisch call ACS at 440-2333/civ. 08821-750-2333 or e-mail patricia.howe@eur.army.mil.

For more information (including deadlnes, contact info, downloadable forms & more) visit

www.stuttgart.army.mil

Nominate a volunteer for one of the following eight awards

- * Nomination Deadline: April 5 *
- Commander's Volunteer of the Year
- Commander's Volunteer Family of the Year
 Commander's Silver Volunteer of the Year
- Rookie Volunteer of the Year
- Helping Hand Volunteer of the Year
- Unsung Volunteer of the Year
- Ambassador Award

Nominate a volunteer in three easy steps:

- 1. Visit www.stuttgart.army.mil
- 2. Download the Volunteer Award Nomination Form.
- 3. Complete the nomination form & re-save it.
- 4. E-mail the form to Stuttgart's Volunteer Coordinator.







